2026 FM Resilience Index

Executive summary

In a volatile global business environment, the 2026 FM Resilience Index seeks to bring clarity to an increasingly complex risk landscape and deliver insights to act with confidence.

The index, now in its 13th year, ranks 130 countries and territories by the resilience of their business environments. Rankings are based on 18 resilience factors including macro risks, such as political risk and inflation, and physical risks, such as fire risk quality and climate exposure.

The impacts from ongoing geopolitical tension, continuing recovery from inflation, and the acceleration of new technologies are all evident in this year's results.

Denmark once again tops the most resilient countries in the world, significantly improving cybersecurity by 20 ranks and raising its scores for climate risk exposure, climate risk quality and fire risk quality.

Singapore rises to 3 this year, by making substantial gains across several factors: inflation by 35 ranks, climate risk exposure by 12, fire risk quality by 7 and climate change exposure by 9.

With an increasing focus on data sovereignty, countries in addition to **Denmark** are strengthening their cybersecurity. **The Netherlands** has improved its score by 25 ranks and **Spain** by 11. However, progress in Europe is uneven, with **Norway** slipping by 11 in this ranking and **Germany** by 7. The trend in their cybersecurity rankings serves as a potential early indication of an area for improvement in these countries, which remain highly ranked overall.

Brazil saw its overall ranking fall by 14, driven largely by dropping 22 ranks in inflation. It continues to struggle with the impacts of climate-related risk, declining 13 ranks for climate risk exposure and 10 each for climate risk quality and climate change exposure. **Mexico**, meanwhile, dropped by 4 ranks overall, to 80, driven by decreases in macro factors including health expenditure and internet usage.

The United States' Zone 3 fell as well, only by 1 rank overall to 11, but now placing all regions of the country out of the top 10. Representing **the central/midwest US, Zone 3** lost 9 ranks in climate risk quality and dropped slightly in fire risk quality.

You can look up where you live, work and have operations or suppliers on our interactive page with the full index here.

10 MOST RESILIENT COUNTRIES

Denmark continues to be the world's most resilient business environment according to the 2026 FM Resilience Index. Next (in order) are **Luxembourg**, **Singapore**, **Norway**, **Switzerland**, **Germany**, **Sweden**, **Ireland**, **Finland** and **Belgium**.

Biggest risers, 2022 to 2026

- **Ghana** (18 ranks)
- **Rwanda** (14 ranks)
- **Nigeria** (12 ranks)

Biggest fallers, 2022 to 2026

- **Croatia** (22 ranks)
- **Cameroon** (18 ranks)
- **Mongolia** (17 ranks)

The 18 equally weighted resilience factors in the 2026 FM Resilience Index are:

Macro		
Control of corruption	Health expenditure	Political risk
Education	Inflation	Productivity
Energy intensity	Internet usage	Urbanization rate
GHG emissions	Logistics	Water stress

Physical		
Climate change exposure	Climate risk exposure	Climate risk quality
Cybersecurity	Fire risk quality	Seismic risk exposure

Spotlight on trends

The FM Resilience Index uses 18 equally weighted measures to rank the overall resilience of 130 countries and territories. By design, the overall ranking of any single country moves slowly year over year. Even seemingly large changes in one of the 18 measures may not significantly affect a country's overall ranking. This section discusses some of the underlying data on individual drivers affecting – but not drastically, at least not yet – a country's risk profile.

Water stress and fire risk

Water stress and fire risk quality are emerging as closely linked physical risk drivers that businesses should consider when planning for expansion or preparedness. Their intersection is especially critical for data centers, where low water stress is essential for reliable cooling and fire suppression. The ongoing transition from fossil fuels to renewables and battery-based power systems may create more exposure to fire risk. This could be further compounded by the increasing frequency of wildland fires driven by climate change and outdated forest management practices.

Dr. Louis Gritzo, FM staff senior vice president, chief science officer, is watching these developments closely. "Water is still the best way to put out a fire, and in many places, there are severe limitations on water availability," Gritzo said. "The changing climate, increased temperature and the drive to be more sustainable through electrification – there are a lot of factors that add up to produce a very rapidly changing hazard."

Countries in the bottom third of water stress rankings include **China**, **Germany**, **Mexico** and **Spain**. Of these, **Mexico** alone stands out as also being in the bottom 50% of fire risk quality. **Kuwait**, **Qatar**, **Saudi Arabia** and **the United Arab Emirates** all score lower than 90 for resilience to water stress and border each other in an extremely arid region.

Strengthening building codes offers an effective path to reducing fire risk and countries are taking action. **The UAE** ranks higher, at 42 in fire risk, due in part to the quality and enforcement of its building codes. **Germany** and **Sweden** recently updated their codes, with **the Netherlands** and **Poland** to follow in the coming year. **Japan** has continued to improve both its codes and its ranking.

What you can do: FM's data sheets help you reduce the chance of property loss by providing proven engineering guidelines and standards for protection from fire risk, extreme weather and equipment failure. They incorporate nearly 200 years of loss prevention experience and are freely accessible.

Energy intensity

Turning once again to data centers and their rapid expansion, low energy intensity and high energy efficiency are key components in selecting construction locations. While **Denmark**, **Ireland** and **Switzerland** stand out as top rated countries both in terms of overall resilience and energy intensity, many top overall countries lag in energy efficiency.

Singapore is a bit of a surprise, given its composite resilience score of 97.5 and ranking at 3. Yet at 116 for energy intensity, it is underperforming in this vital area. **Belgium**, **Finland** and **Norway**, while ranking overall at 10, 9 and 4 respectively, also have lower than expected energy scores for such high performers.

While a top energy producer, **the United States** comes in at 99 for energy intensity, demonstrating a disconnect between the country's high level of production and its ability to use that energy efficiently.

What you can do: Watch FM's exclusive webinar Data Centers: Tackling the risks. Hear from leading experts in the field how to build resilience into your data centers and stay ahead of any challenges that may arise.

Climate risk exposure

Weather is continuing to change rapidly worldwide, outpacing many businesses' awareness of the exposure they face. While awareness leads to preparedness and resilience, a lack of insight can threaten the stability of crucial operations and supply chains.

FM recently surveyed 800 risk decision-makers, asking them to identify where their business-critical operations are located, then estimate the percentage of that country's economic activity exposed to wind and flood risk. The result: 74% underestimate their actual exposure.

This survey revealed an awareness gap that is widest in **China** and **India**, followed by **Australia**, **Canada** and **the United Kingdom**. Of these, only **Canada's Zones 2 and 3** and **India's Zone 3** rank above 100 for resilience to climate risk exposure. **France**, **Germany**, **Singapore** and **the United States** each show the most alignment between perceived and actual exposure, with the **central/midwest United States** overestimating risk.

Notably, despite underestimating risk, **China** continues to demonstrate strength in its base natural hazard building codes and has improved its ranking in **Zones 1 and 2** as a result.

What you can do: FM's NatHaz Toolkit provides free resources, including powerful tools to help you prepare for and respond to extreme weather. For FM clients, the interactive Climate Resilience Tracker helps to accurately assess climate risk across all locations and identify opportunities to strengthen resilience.

Visit fm.com/resilienceindex to learn more.

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